

QSO 420 Milestone Three Guidelines and Rubric

This assignment is the third step in the analysis of the company for your final project. For this milestone, you will create a presentation for a project manager based on the assigned case study that reports the project’s performance, including any current or potential deficiencies that you have identified, as well as your recommendations for improving project performance.

Specifically, the following **critical elements** must be addressed. Use presentation notes (“speaker notes”) to articulate those points that are not observable in the presentation:

- A. Explain the **use of EVM statistics** for identifying potential project performance deficiencies.
- B. Interpret the EVM statistics calculated for the project in the case study in terms of current or potential **deficiencies**. Do the statistics imply or identify any deficiencies? If so, what are they? Be sure to support your reasoning with research.
- C. Discuss the **role of EVM principles** in achieving integrated cost and schedule control. Be sure to substantiate your claims with research.
- D. Interpret the EVM statistics calculated for the project in the case study. Do they lend themselves to the successful **integration of cost and schedule control** for this project? Be sure to cite research to justify your position.
- E. Make appropriate **recommendations for improving** integrated cost and schedule control for the project in the case study. Be sure to use research to justify your recommendations.

Guidelines for Submission: Use Microsoft PowerPoint or a similar presentation software to create four to five slides (not including references slide), that will report the project’s performance to the project manager. Be sure to cite references using APA format.

Instructor Feedback: This activity uses an integrated rubric in Blackboard. Students can view instructor feedback in the Grade Center. For more information, review [these instructions](#).

Critical Elements	Exemplary (100%)	Proficient (85%)	Needs Improvement (55%)	Not Evident (0%)	Value
Interpretation: Use of EVM Statistics	Meets “Proficient” criteria and provides cogent examples to detail the process of using EVM to identify deficiencies	Comprehensively explains how EVM statistics are used to identify potential project deficiencies	Explains how EVM statistics are used to identify potential project deficiencies, but with gaps in detail	Does not explain how EVM statistics are used to identify potential project deficiencies	18
Interpretation: Deficiencies	Meets “Proficient” criteria and cites specific, relevant examples to establish a robust context for the interpretation	Accurately interprets EVM statistics for the project in the case study in terms of deficiencies, and supports reasoning with research	Interprets EVM statistics for the project in the case study in terms of deficiencies, but with gaps in accuracy, or does not support reasoning with research	Does not interpret EVM statistics for the project in the case study in terms of deficiencies	18

Interpretation: Role of EVM Principles	Meets “Proficient” criteria and cites specific, relevant examples to establish a robust context for the discussion	Comprehensively discusses the role of EVM principles in achieving integrated cost and schedule control and substantiates claims with research	Discusses the role of EVM principles in achieving integrated cost and schedule control, but with gaps in detail, or does not substantiate claims with research	Does not discuss the role of EVM principles in achieving integrated cost and schedule control	18
Interpretation: Integrated Control	Meets “Proficient” criteria and articulation is exceptionally clear and logical	Accurately interprets EVM statistics for the project in the case study for the successful integration of cost and schedule control and justifies position with research	Interprets EVM statistics for the project in the case study for the successful integration of cost and schedule control, but with gaps in accuracy, or does not justify position with research	Does not interpret EVM statistics for the project in the case study for the successful integration of cost and schedule control	18
Interpretation: Recommendations for Improving	Meets “Proficient” criteria and provides detailed examples of how the recommendations will support the improvement of integrated cost and schedule control	Makes appropriate recommendations for improving integrated cost and schedule control for the project in the case study and justifies recommendations with research	Makes recommendations for improving integrated cost and schedule control, but recommendations are not appropriate, or does not justify recommendations with research	Does not make recommendations for improving integrated cost and schedule control	18
Articulation of Response	Submission is free of errors related to citations, grammar, spelling, syntax, and organization and is presented in a professional and easy-to-read format	Submission has no major errors related to citations, grammar, spelling, syntax, or organization	Submission has major errors related to citations, grammar, spelling, syntax, or organization that negatively impact readability and articulation of main ideas	Submission has critical errors related to citations, grammar, spelling, syntax, or organization that prevent understanding of ideas	10
Earned Total					100%